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AUTHORITY

AGO D/A ltr dtd 29 Apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGDA (M) (27 Jan 70) FOR OT UT 694278

28 January 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, 2d Logistical Command, Period Ending 31 October 1969

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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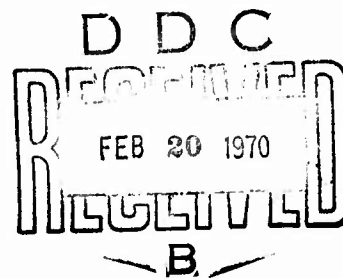
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DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
APO SAN FRANCISCO 96248

IN REPLY REFER TO

RIBCSB-OL

9 DEC 1969

SUBJECT: Operational Report - Lessons Learned of Headquarters, 2d
Logistical Command, Period Ending 31 October 1969, RCS
CSFOR-65(R2)

THRU: Commanding General
U. S. Army, Ryukyu Islands
ATTN: RIC-MH
APO 96331

Commander in Chief
U. S. Army, Pacific
ATTN: GPOP-DT
APO 96558

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D. C. 20310

1. Operations: Significant Activities.

a. Supply Operations.

(1) Workload Data:

(a) Receipts:

	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
New Material	20,101	22,922	19,809	62,832
Serviceable Returns	77,351	42,072	42,004	161,427
Unserviceable Returns	<u>2,360</u>	<u>2,306</u>	<u>2,038</u>	<u>6,704</u>
Total	99,812	67,300	63,851	230,963

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(b) Issues:

	<u>AUG</u>	<u>SEP</u>	<u>LINE ITEMS</u> <u>OCT</u>	<u>TOTAL</u>
Vietnam	13,098	15,847	7,390	36,335
Thailand	9,553	14,881	10,896	35,330
Okinawa	17,619	19,426	15,709	52,754
Other	<u>49,769</u>	<u>91,049</u>	<u>49,516</u>	<u>190,334</u>
	90,039	141,203	83,511	314,753

(2) Based on the responsibility to support the Preservation, Packaging & Packing Materials Requirement Program, this activity received from 1st Logistical Command a list of items required. This list was utilized to establish the level for the total stockage for Okinawa and CONUS. This level was established for the purpose of obtaining available excesses within the Pacific area. Action has been taken by 1st Log Comd to requisition from CONUS items not available through PURA for the stockage requirement in Okinawa. A monthly availability balance listing is currently being furnished 1st Logistical Command and CINCUSARPAC for information and necessary action required.

(3) In 1st Qtr FY 70 conferences were conducted in the DA Projects/ Oplan Section with 1st Civil Affairs Group and 7th PSYOP representatives participating. During these conferences, guidelines were established for the preparation of requirements, resulting in the total Fast Rate requirements being completed with the concurrence of the conferees. Each oplan was established by organization and summarized by line item, total dollar value and cubic tons. Pre-positioned Fast Rate requisitions edited for the quarter were as follows:

<u>ORGANIZATION</u>	<u>OPLAN</u>	<u>NO. RQNS</u>
1st Civil Affairs Group	39 Yr	712
	25 Yr	586
7th PSYOP Group	39 Yr	2,413
	22 Yr	1,191

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During a visit of USARPAC OP Project staff on 16 Oct 69, the subject of Fast Rate requirements was discussed and it was decided to suspend further preparation of Fast Rate requisitions pending revision. Upon notification of revision, information will be deseminated to all concerned for implementation.

(4) Returned Materiel Activity:

(a) Returned Serviceable Materiel - Vietnam:

	<u>LINE ITEMS</u>	<u>DOLLAR VALUE</u>
August	50,900	\$7,000,000
September	38,300	6,500,000
October	<u>34,000</u>	<u>7,500,000</u>
Total	123,200	\$21,000,000

(b) Returned Unserviceable Materiel:

	<u>END ITEMS</u>		<u>COMPONENTS</u>	
	<u>RECEIVED</u>	<u>PROCESSED</u>	<u>RECEIVED</u>	<u>PROCESSED</u>
August	1,468	1,680	35,700	35,600
September	1,576	1,310	34,200	33,200
October	<u>1,531</u>	<u>1,560</u>	<u>27,100</u>	<u>25,500</u>
Total	4,675	4,550	97,000	94,300

b. Maintenance Operations.

(1) Ground Forces Maintenance.

(a) Production during FY 70 has increased over FY 69 production. The following table compares completions during August, September and October 1969 with the same three months of 1968.

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	<u>COMPLETIONS</u>	
	<u>AUG - OCT 1969</u>	<u>AUG - OCT 1968</u>
Tactical Wheeled Vehicles	573	369
Electronics and Communications	6,936	5,187
Generators	544	457
Mil Standard Engines	619	-
MHE and Construction	190	125

(b) Progress on the FY 70 ground forces support maintenance program is as follows:

	<u>COMPLETIONS THRU 31 OCT</u>	<u>FY 70 PROGRAM</u>
Tactical Wheeled Vehicles	779	2,561
Electronics and Communications	8,812	20,000
Generators	681	1,375
Mil Standard Engines	839	2,400
Material Handling Equipment	225	502
Construction Equipment	20	55

(2) Marine Maintenance.

(a) Of the 75 vessels carried over from the FY 68 program 74 have been completed and one remains in progress. The FY 69 program consisted of 129 vessels of which 97 had been completed as of 31 October. Of the 216 vessels in the FY 70 program, five have been completed.

(b) As of 31 October, the following vessels were undergoing dry-docking, overhaul and major repair at the locations indicated:

<u>OKINAWA</u>	<u>PHILIPPINES</u>	<u>SINGAPORE</u>	<u>TAIWAN</u>
6 LCM's	19 LCM's	7 Barges	12 Small Tugs
3 Large Tugs	9 LCU's	3 LCU's	2 LCU's
1 Barge	2 Y-Tankers	1 Large Tug	
1 Q-Boat		1 Maintenance Ship	

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(c) The Army will assume contracting responsibilities from the Navy on or about 2 Jan 70. Inasmuch as the Navy will not accept any work packages (specifications, MIPR's, cost estimates, etc.) after 1 Nov 69, there will be a delay in the FY 70 program. However, where funds are available USARYIS is requesting through USARPAC that COMSERVPAC continue to release contracts until January.

(d) DA/USARPAC inability to support the BP2300 marine maintenance program (as approved for \$8.6 million and with the limitation of \$3.7 million actual funding) critically impaired the out-of-country watercraft program in direct support of USARV and USARSUPTHAI. Nonavailability of funds will cause a slippage in the program to such a degree that it cannot be regained during this fiscal year. Reprogramming action has been initiated through USARPAC channels to DCSLOG, DA, to transfer existing funds.

c. Transportation Operations.

(1) Summary of cargo operations for the reporting period:

(a) Military cargo:

	<u>DISCHARGED</u>	<u>MEASUREMENT TONS</u> <u>LOADED</u>
Conventional	281,625	103,490
Sea/Land	98,704	94,240
RO/RO	<u>107,236</u>	<u>128,742</u>
	487,565	326,472

(b) Commercial cargo: 3,963 2,653

(c) RO/RO operations involved 22 vessel trips and 1,580 inbound and 1,861 outbound trailer loads.

(d) Sea/Land operations involved 1,880 inbound vans and 1,795 outbound vans of which 831 left empty and 964 contained retrograde.

(e) Army sponsored air cargo operations totaled 2,625 short tons inbound and 9,161 short tons outbound, of which 5,364 short tons went to Vietnam.

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(2) Summary of harbormaster operations for the period:

(a) Vessels serviced: 311 vessels.

(b) POL deliveries: 3,620,190 gallons.

(c) LCM-type vessels assisted 17 tanker vessels in tanker mooring operations at two anchorages.

(d) In addition to the above USARYIS fleet vessels were utilized for operations such as the following: tow missions in Southeast Asia, barge moving at Naha Port, salvage operations, ammunition dumping at sea, pipeline repair, and transporting cargo and passengers.

d. Ammunition Operations.

(1) During the reporting period the command continued its overall ammunition supply, storage, maintenance, quality assurance, security and surveillance activities. This included providing direct and general support to USARYIS units, depot support to other commands in the Far East, depot maintenance support for conventional Class V ammunition to include items evacuated in Southeast Asia, explosive ordnance disposal support to USARYIS, and radiological material waste disposal support for material generated in or evacuated to Okinawa.

(2) Explosive Ordnance Disposal. During the reporting period, disposal operations included four sea dumps (52 tons) and three demolition/burn operations (885 pounds). There were 206 EOD incidents which involved 646 manhours, 4,097 miles, and 13,553 pounds of ordnance.

e. PACOM Utilization and Redistribution Agency (PURA). A recap of the past three months activity follows:

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	<u>DOLLAR VALUE OF REPORTED EXCESSES</u>	<u>ON-LINE PROCEDURE NO. OF REFERRAL ACTIONS</u>	<u>DOLLAR VALUE OF DIRECTED REFERRALS</u>
August	\$ 65,455,179	16,271	\$ 5,711,920
September	10,345,437	12,132	4,683,627
October	<u>24,890,308</u>	<u>14,463</u>	<u>4,832,457</u>
TOTAL	\$100,690,924	42,866	\$15,228,004

	<u>MATERIEL REPORTED</u>	<u>OFF-LINE PROCEDURE REFERRALS</u>
August	\$1,955,453	\$1,421,784
September	919,349	560,462
October	<u>718,927</u>	<u>889,443</u>
TOTAL	\$3,593,729	\$2,871,689

f. Data Systems. Transactions processed during August, September and October totaled 3,760,000 including a monthly average of 166,800 requisitions. There were 47 regular 3S cycles, 83 high priority 3S cycles (issue priorities 1-20) and 63 PURA cycles processed.

g. Services.

(1) Property disposal workload data for the reporting period is as follows:

	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
Beginning Inventory	\$13,131,308			
Property Received	4,886,719	\$5,596,597	\$ 5,539,863	\$16,023,179
Property Disposed	4,333,628	5,741,471	5,388,379	15,463,478
Ending Inventory			13,691,009	
Proceeds:				
Competitive Bids	\$ 199,510	\$ 168,163	\$ 187,336	\$ 555,009
Retail Sales	6,509	9,804	8,686	24,999

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(2) The Vietnam retrograde program and releases of property through the Army and Marine Corps depot accounts were the primary sources of generation as property receipts continued to be large.

(3) Significant quantities of property are being processed for issue to MAP under the MAPEX program. The total cumulative amount of property issued since the implementation of the program in March 1969 is \$11,294,000, consisting of 1,131 vehicles, 354 trailers, 1,025 units of major automotive parts, plus numerous lots of insecticides, insect repellents, paint products and other general supplies present in the MAPEX program. MAAG representatives from China and Korea are physically present in the property disposal area to screen and requisition property. The Philippine forces have shown interest in participating in this program. Indications are that an upward trend in issues to the MAP will continue.

2. Lessons Learned: Commander's Observations, Evaluations, and Recommendations.

a. Personnel. None.

b. Intelligence. None.

c. Operations.

(1) Disposition of RVN retrograde.

(a) Observation: The RVN retrograde program generates considerable quantities of bulk asset excesses which can tie up large amounts of storage space and impede the movement of retrograde. Two examples have been:

Scullery Sink, FSN 4510-203-7664. Quantity of 625 received on 28 July 69. Nominated off-line to PURA for 21 day Pacific wide bulk asset screening with negative results received on 22 Aug. FTE to CONUS supply source (DCSC) on 2 Sep resulted in negative reply on 16 Sep. Shipment to PDO effected on 18 Sep. Total disposal time 40 days from receipt included 10 day delay in submitting FTE after PURA screen.

Water Tank, FSN 4510-361-0124. Quantity of 3,000 excess received on 11 July 69 and nominated to PURA the same day for 21 day screen. On 25 July FTE sent to DCSC for quantity of 3,000. Negative reply received from

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DCSC on 5 Aug but disposition delayed pending reply from ACMA Frankford Arsenal. Shipment to PDO effected on 30 Aug. Total disposal time 51 days from receipt including delay in receipt of reply from ACMA.

(b) Evaluation: These examples indicate how large quantities of bulk retrograde can remain on hand awaiting disposition for an extended period of time.

(c) Recommendation: That expedited supply action be used to insure the fastest possible disposal of all bulk asset excesses and that tight control be employed to eliminate unnecessary administrative delays in obtaining disposition instructions.

(2) Rewarehousing.

(a) Observation: During the past quarter one entire storage area consisting of 10,000 locations and 18,000 line items was completely re-warehoused. Preparation in advance by assigning issue documents to this area for stock picking ahead of other areas helped clear some space for rewarehousing. Because of higher priority demands, there was not a constant supply of rewarehousing aids which caused delays in the operation. During the period of rewarehousing much of the stock was difficult to locate, thus causing a slowdown in routine issues.

(b) Evaluation: The problems encountered can be reduced by scheduling future rewarehousing in smaller increments.

(c) Recommendation: None.

(3) Supply tracing actions.

(a) Observation: With the implementation of high priority cycles, the ability of supply managers to trace a requisition was not improved due to the lack of a transaction register. Tracing actions still depended on the transaction register produced by a regular cycle. In Oct 1969 the command began producing transaction registers in high priority cycles.

(b) Evaluation: Supply managers are now able to trace transactions through high priority cycles and obtain the information immediately, rather than having to wait for as much as 36 hours for the completion of a regular cycle in order to validate a transaction that entered into a high priority cycle.

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(c) Recommendation: None.

d. Organization.

(1) Observation: Effective 1 Sep 69 the Directorate for Marine Maintenance (Prov) was organized by general order from the former Marine Maintenance Division, Directorate for Transportation Operations. On the same date the Directorate for Quality (Prov) was established from the quality control functions in various operating directorates and from the former Quality Assurance Office.

(2) Evaluation: These reorganizations will promote better management, supply control, and supervision of technical personnel.

(3) Recommendation: None.

e. Training. None.


f. Logistics. None.

g. Communications. None.

h. Materiel. None.

i. Other. None.

FOR THE COMMANDER


ROBERT A. FARNIE
CHIEF, LRS
CHIEF OF STAFF

RIC-OP (9 Dec 69) 1st Ind
SUBJECT: Operational Report of 2nd Logistical Command
for Period Ending 31 October 1969, RCS CSFOR-65
(R2)

HQ, United States Army, Ryukyu Islands and Fort Buckner,
APO San Francisco 96331 8 JAN 1970

THRU: Commander in Chief, United States Army, Pacific,
ATTN: GPOP-DT, APO 96558

TO: ACofS for Force Development, Department of the Army,
Washington, D. C. 20310

This report has been reviewed by this headquarters and is
concurrent in as written.

FOR THE COMMANDER:

H. A. Snyder
H. A. SNYDER
1LT, AGC
Asst AG

Copy furnished:
ACofS for Force Development
Washington, D. C. 20310
(direct submission)

GPOP-DT (9 Dec 69) 2d Ind

SUBJECT: Operational Report of HQ, 2d Logistical Command for Period
Ending 31 October 1969, RCS CSFOP 15 (R2)

HQ, US Army, Pacific, APO San Francisco 96558 14 JAN 70

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:



E. L. SHORTT
CPT, AGC
Asst AG

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